INVESTOR DAY

ENERGY THAT TRANSFORMS

2040 STRATEGY

eco PETROL GROUP
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THE EVOLUTION OF OUR STRATEGY OVER THE LAST TWO YEARS HAS DEFINED THE NEW ECOPETROL GROUP

ENERGY TRANSITION PILLARS

2020 + STRATEGY

Reserves and production growth

Increase competitiveness

Diversification

Decarbonization

TESG commitments

Knowledge and Innovation

Human Talent Development

CULTURAL PRINCIPLES

Life first

We respectfully listen and talk with clarity

Passionate for excellence

Always ethical

We make possible the impossible

We are one team

GROW WITH THE ENERGY TRANSITION

COMPETITIVE RETURNS

GENERATE VALUE THROUGH TESG

CUTTING-EDGE KNOWLEDGE
2040 CORPORATE STRATEGY

COMPETITIVE RETURNS

8%-10% Return on capital (ROACE)

< 2.5x Gross debt / EBITDA

13 - 20 TCOP Annual transfer payments to the Nation *

GROW WITH THE ENERGY TRANSITION

13,000 - 14,000 MUS$ (-49 - 53 TCOP) Annual EBITDA by 2040 **

30%-50% Share of low-emission business in GE EBITDA

CUTTING-EDGE KNOWLEDGE

20 - 30 BUS$ (-76 - 114 TCOP) Cumulative EBITDA by 2040 enabled by technology and innovation

70% of personnel in reskilling by 2030 (to face new challenges)

GENERATE VALUE THROUGH TESG

Zero CO2 emissions by 2050 (Scopes 1 and 2) -50% cutback of total emissions by 2050

Zero Water discharges by 2045

230,000 Non-O&G positions by 2040

Assumptions: Brent (2025- 2040) 45 -55 US$/BL Exchange rate: $3,800/ COP
*Includes: Royalties, taxes and dividends **6,500 -8,500 MUS$ O&G Annual EBITDA by 2040
GROW WITH THE ENERGY TRANSITION

O&G
Maximize the value of reserves, exploration and production as well as the competitiveness of the hydrocarbon business

Further diversification into energy and related business aligned with reduction of emissions
ECOPETROL’S GROWTH IS LEVERED on our ever more resilient reserves

Proven reserves evolution (MBOE)

<table>
<thead>
<tr>
<th>Year</th>
<th>Reserves</th>
</tr>
</thead>
<tbody>
<tr>
<td>2014</td>
<td>2.084</td>
</tr>
<tr>
<td>2015</td>
<td>1.849</td>
</tr>
<tr>
<td>2016</td>
<td>1.598</td>
</tr>
<tr>
<td>2017</td>
<td>1.659</td>
</tr>
<tr>
<td>2018</td>
<td>1.727</td>
</tr>
<tr>
<td>2019</td>
<td>1.893</td>
</tr>
<tr>
<td>2020</td>
<td>1.770</td>
</tr>
<tr>
<td>2021</td>
<td>2.002</td>
</tr>
</tbody>
</table>

Average reserve life (years)

- Remaining amount of reserves, expressed in time, assuming no new activity

Reserve-Replacement Ratio

- The ratio of barrels produced vs. barrels incorporated
- The highest in 12 years

For each barrel produced, 2 barrels were added to reserves

Reserves 2020

- Production: 1.770 MBOE
- Incorporation: 462 MBOE
- Total: 2.232 MBOE

Reserves 2021

- Production: 2.002 MBOE
- Incorporation: 462 MBOE
- Total: 2.464 MBOE

Location of reserves

- 89% in Colombia
- 11% in United States

Liquids

- Composition of 2021 reserves: 72%
- Average Life: 8.2 years
- Gas
- Average Life: 10.4 years

MBOE = Million barrels of oil equivalent

*Decimals rounded to the nearest whole number
HIGHLY COMPETITIVE UPSTREAM BUSINESS enables production growth and diversification

Production by type of product
- Gas: 23%, 27%, 34%, 33%, 30%
- Crude: 77%, 73%, 66%, 67%, 70%

Production by geography
- International: 9%, 7%, 11%, 9%
- Colombia: 91%, 93%, 89%, 91%

Production mboed:
- 704
- 750-760
- 800-850
- 750-800
- 700-750

Upsides:
- ~800
- ~950
- ~900
- ~800

*Assumptions: Brent 45-55 USD$/Bl; High prices: 55-65 USD$/Bl
** IIPP: Comprehensive Research Pilot Project

UPSTREAM

Exploration
- Make viable the Piedemonte portfolio
- Accelerate lead maturation
- Optimize and make viable US GoM projects
- Develop asset portfolio in Brazil

Production
- Make discoveries viable
- Strengthen the portfolio with new opportunities
- Make viable the Piedemonte portfolio
- Accelerate lead maturation
- Optimize and make viable US GoM projects
- Develop asset portfolio in Brazil

Current assets
- Conventional
- Unconventional Colombia
- International

Unconventional International
- Maximize value of current assets
- Expand the portfolio

Caribbean Offshore
- Make viable the Piedemonte portfolio
- Strengthen the portfolio with new opportunities

Onshore
- Make viable the Piedemonte portfolio
- Strengthen the portfolio with new opportunities

International
- Make viable the Piedemonte portfolio
- Strengthen the portfolio with new opportunities

New Ventures
- Complement our portfolio in the long term
- Capture new opportunities

CAPEX 2022-2030
- Basic and Recovery
- Exploration
- International Portfolio
- Caribbean Offshore
- Unconventional

~4.7 US$ B
- Up: 7%
- Mid: 11%
- Down: 81%

~3.8 US$ B
- Up: 27%
- Mid: 42%
- Down: 9%

Greenfield Development
- Maximize value of recovery program
- Execution of Kalé and Platero IIPPs
- Regulatory and community feasibility

- Expand the portfolio

- Make discoveries viable
- Strengthen the portfolio with new opportunities
- Make viable the Piedemonte portfolio
- Accelerate lead maturation
- Optimize and make viable US GoM projects
- Develop asset portfolio in Brazil

- Complement our portfolio in the long term
- Capture new opportunities
# OUR 2022 – 2024 PLAN BOOSTS PRODUCTION

and operational excellence

## Production

<table>
<thead>
<tr>
<th>Year</th>
<th>Ecopetrol</th>
<th>Subsidiaries</th>
</tr>
</thead>
<tbody>
<tr>
<td>2022</td>
<td>700-705</td>
<td>~725</td>
</tr>
<tr>
<td>2023</td>
<td>~725</td>
<td>~730</td>
</tr>
<tr>
<td>2024</td>
<td>~730</td>
<td></td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Reserve Replacement Ratio</th>
<th>+100%</th>
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</table>

<table>
<thead>
<tr>
<th>Development wells</th>
<th>+1,800</th>
</tr>
</thead>
</table>

<table>
<thead>
<tr>
<th>Exploratory wells</th>
<th>50 - 60</th>
</tr>
</thead>
</table>

*Includes NGL production by secondary recovery. ** Organic growth
SUSTAINED CONTRIBUTION to our value chain through diversification

~800 - 900 US$ M

Multipurpose pipelines growth:
- Increase capacity
- Operational and strategic storage
- Supply reliability

~1,000 kbd

Diversification:
- Gas infrastructure
- Port terminal services: blending, bunkering
- International expansion

Carbon-neutral: conversion of our energy matrix and pump station decarbonization

Achieve efficiencies through infrastructure digitalizing

Organic Investment
(2022-2024)

Multimodal Pipelines Growth
(2021 vs 2024)

Transported volume
(2024)

Current business competitiveness

Oil pipelines competitiveness

Multipurpose pipelines growth

Ports optimization

2025 2030 2035 2040

Oil pipeline
Multipurpose Pipeline
Domestic diversification
International diversification

Vision 2040

2022 - 2024 PLAN

Sustainable growth initiatives:
CLEAN AND PROFITABLE PRODUCTS
for an increasing demand

**Investment**
(2022-2024) US$ M

~1,200 – 1,400

**Refinery throughput**
(2024)

~420 - 430 (mbd)

**Cartagena Refinery**

Throughput capacity (mbd) 150 ▶ 200
Processing units 34 ▶ 35
EBITDA growth ~40%

**Esentitia**

~490 - 530 mton

Sales volume
(2022-2024)
Facility expansion 3Q 2022

**Maximize value through our TESG strategy**

- Guarantee the supply of clean fuels
- Renewable energies- solar farms C/gena refinery (23MWp) and B/meja refinery (16-21MWp)
- Reduction of fuel oil and imports in Esentitia
- Potential integration between refining and petrochemicals
- Increase EcoDiesel capacity

**Low carbon businesses**

- Blue and green hydrogen
- Biofuels
- Lube base oils

**Domestic fuel demand**

- Gasoline (IHS)
- Diesel (IHS)

**2040: Maximum Diesel**

<table>
<thead>
<tr>
<th>Year</th>
<th>Gasoline</th>
<th>Diesel</th>
</tr>
</thead>
<tbody>
<tr>
<td>2030</td>
<td>~500</td>
<td>~550</td>
</tr>
<tr>
<td>2040</td>
<td>~490</td>
<td>~530</td>
</tr>
</tbody>
</table>

**PLAN 22 - 24**

*IPCC: Interconnection of Cartagena Crude Units*
COMMERCIAL STRATEGY
that maximizes hydrocarbon value

2022 – 2024 PLAN

Crude and Products

- Diversification of international sales destinations
- Sales of carbon compensated crude & products
- Product blending

Maximize crude purchase from 3rd parties 105 - 115 mbd

Trading in Asia 12 - 15 mmibs

Asset Back Trading (ABT) 30 - 35 mmibs/year

Gas and LPG

- New gas supply sources
- 3rd party gas trading

Social gas - New users connected 50-60 thousand 22-24

Market share 70%-80% by 2024

EBITDA 850-900 (US$ million/year)

Gas and LPG

Maximize business value

- EBITDA > 4x vs 2019
- New sources Micro-LNG, offshore and unconventionals
- Third party gas trading 10 - 12%

Diversification

- Sale of new renewable products (Hydrogen)
- Decarbonize commercial operations

OIL & GAS

VISION

2040
**REGIONAL LEADERSHIP**
that supports sustainable growth through 2030+

### Projected CAPEX 2030 (USD$ B)

<table>
<thead>
<tr>
<th>Category</th>
<th>2021</th>
<th>2030</th>
</tr>
</thead>
<tbody>
<tr>
<td>CAPEX pipeline (total opportunities identified)</td>
<td>1.8</td>
<td>2.4</td>
</tr>
<tr>
<td>CAPEX financial plan (committed + potential investments)</td>
<td>36</td>
<td>0.1</td>
</tr>
<tr>
<td>CAPEX committed – budget (projects in execution &amp; brownfield)</td>
<td>7.5</td>
<td></td>
</tr>
</tbody>
</table>

**EBITDA***(USD$ B)***

<table>
<thead>
<tr>
<th>Year</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>2021</td>
<td>1.8</td>
</tr>
<tr>
<td>2030</td>
<td>2.4</td>
</tr>
</tbody>
</table>

*EBITDA: Includes controlled and non-controlled companies with potential growth. includes energy services and storage and new business models.

**Main strategic goals**

- **Current businesses:**
  - Investment growth of USD$ 8.3 B in current businesses/geographies and USD$ 2.2 B in new geographies (Transmission: USA and PAN; Toll Roads: COL and PER).
  - Competitiveness, efficiencies and service standards.

- **New businesses:**
  - Energy transition: investments of USD$ 2 B in distributed energy services and storage
  - New business models

### CAPEX 2030 cumulative by business and geography (%)

- **Electrical Power (ET+NEB): 78%**
- **Toll roads: 20%**
- **Telecom: 2%**

### EBITDA 2030 by geography (%)

- **Brazil: 25%**
- **Colombia: 35%**
- **Peru: 19%**
- **Chile: 11%**
- **Others: 10%**

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*ET: Energy Transportation  NEB: New Energy Businesses*
**22-24 PLAN sustains our profitable growth path**

**Committed CAPEX roadmap:**
Main investments

**2022**
- **Colombia:** UPME projects El Río, Sabanalarga, Cerromatoso & Smart Valves
- **Brazil:** IE Biguacú, IE Itaunas, IE Ivaí, Aimorés, Paraguacú, Tres Lagoas
- **Chile:** Rutas del Loa
- **Peru:** Coya-Yana, Chincha-Nazca

**2023**
- **Colombia:** UPME projects Cuestecitas & Sogamoso-La Loma
- **Brazil:** Minuano, Triangulo Mineiro

**2024**
- **Brazil:** Riacho Grande (partial, completed 2025)
- **Chile:** Rutas del Loa
- **Peru:** Coya-Yana, Chincha-Nazca

*Excludes inorganic growth

**CAPEX (2022-2024)**
- US$ M
  - ~2,600

**Average EBITDA (2022-2024)**
- US$ M
  - ~1,800

**EBITDA Margin (average 2022-2024)**
- 74%

**Dividend Payout (ordinary dividend policy)**
- 40%

Energy transmission and toll roads
SYNERGIES THAT CREATE VALUE FOR ISA AND THE ECOPETROL GROUP

Competitive returns
- Optimize procurement costs
  - Technology & telecommunications facility maintenance
  - Transport & logistics
- Ecopetrol’s Electrical infrastructure
  - O&M management of existing infrastructure and new connections.
  - Self-generation optimization
- Linear infrastructure with CENIT
  - Optimize operations
  - Infrastructure services

Cutting-edge knowledge
- Science and innovation
  - New business development
  - Innovation programs synergies
- IT and Cybersecurity
  - Develop technology initiatives and IT security

Grow with the energy transition
- Accelerating new energy businesses and the energy transition
  - Green hydrogen
  - Renewable generation
  - Large-scale storage
  - Distributed energy services
- ISA’s entry to the US market

Generate value through TESG
- Environmental and communities' management
  - Enhance environmental and social programs and projects through joint knowledge and skills (Conexión Jaguar).
  - Social inclusion, workers
LOW-CARBON EMERGING BUSINESS (INDICATIVE)

CAPEX (US$ B)

- 22 - 30 Annual Avg.:
  - 1.1 (8% ISA, 37% H2, 50% NCS, 4% CCUS)
- 31 - 41 Annual Avg.:
  - 1.7 (8% ISA, 3% H2, 4% NCS, 24% CCUS)

EBITDA by type of business (US$ B)

- 30:
  - 2.4 (2% ISA, 98% H2, 6% NCS, 4% CCUS)
- 40:
  - 5.6 (4% ISA, 66% H2, 24% NCS, 6% CCUS)

VISION 2040

Hydrogen
- H₂ projects for our own operations
- H₂ projects - Low-emission mobility, industrial usage and exports
- Strengthening domestic demand

Natural Climate Solutions (NCS)
- Carbon credits +2MtCO₂/year for emission offsets

CCUS / CSS
- Assessment of commercial and emerging technologies
- Estimate geological storage potential and enhanced CO₂ recovery
- Launch of pilot projects

Sustainable Businesses
- NCS: Alliances for own compensation
- H₂: Pilots and refinery replacement
- CCUS: Scale Clusters
- Portfolio Manager: H₂ for 3rd parties

Diversification

CREATE VALUE WITH OUR TESG commitment

Accelerate and prioritize decarbonization and energy efficiency

Ethical and transparent governance framework to facilitate TESG driven growth

GENERATE VALUE THROUGH TESG
By 2030 Ecopetrol can reduce its emissions with competitive solutions below $40/t CO$_2$e (shadow price).
TESG LEVERAGING GROWTH

ENVIRONMENTAL

Water Neutrality:
Freshwater capture reduction of 58% - 66% by 2045

Zero Water discharge by 2045 (2019 baseline)

Progressive Reduction of waste in final disposals

Circular Economy as key lever to achieve our TESG goals

Biodiversity by 2030
12 million trees
30,000 hectares conserved
50 Ecoreserves

SOCIAL

More diverse human talent
70% direct inclusive recruitment by 2030

Zero fatalities
TRIF ~ 0.3 - 2040

230,000 non-oil related jobs created by 2040

2.4 million people with improved access to drinking water by 2040

CORPORATE GOVERNANCE

50% of 2022 variable compensation tied to TESG targets

High standards of corporate governance and independence of BoD

- Succession policy and competency matrix for BoD and CEO of Ecopetrol
- BoD status including diversity and gender criteria.
- Company acknowledged by ALAS20, an organization that evaluates sustainability and corporate governance practices.

Technology and innovation at the heart of our TESG commitment
Continuous strength our strategy with cutting-edge knowledge

Workforce talent and a strong operating model support our strategy.

Technology and innovation as main drivers of our TESG growth.
DEVELOPING COMPETENCIES FOR A NEW REALITY

SCIENCE, TECHNOLOGY AND INNOVATION COMPREHENSIVE AGENDA

20 - 30 US$ B EBITDA Cumulative impact by 2040

Priorities

1. Decarbonization – CCUS and H2
2. Optimization of assets
3. Circular economy

Areas that leverage the resilience and diversification of GE

- Recovery and Reserves
- Zero Diluent
- Zero Thefts
- Total Autonomy Processes
- Carbon negative
- Sustainable Petro-chemicals
- Renewable Fuels
- Energy Efficiency
- Water Neutrality

REINVENTING OUR HUMAN CAPITAL

- Strengthening of capacities and knowledge
- Talent prepared for the challenges of 2040
- Flexible and dynamic organizational structure

- Competitiveness
- Decarbonization
- Diversification
- TESG

FOR A NEW REALITY

- Zero Diluent
- Zero Thefts
- Total Autonomy Processes
- Processes
- Recovery and Reserves
- Carbon negative
- Sustainable Petro-chemicals
- Renewable Fuels
- Energy Efficiency
- Water Neutrality

- TESG Commitments
COMPETITIVE RETURNS

Capital discipline
Cost efficiency
Cash protection
EBITDA growth
THE 22-24 PLAN INCREASES FOCUS ON PROFITABLE GROWTH OF OUR CORE BUSINESS AND ON THE DIVERSIFICATION OF THE ECOPETROL GROUP

**Organic Investments (US$ M)**
- 2022: 4,800 - 5,800
- 2022-2024: 17,000 - 20,000*

**Production (mboed)**
- 2022: 700 - 705
- 2022-2024: ~730

**Throughput (mbd)**
- 2022: 340 - 360
- 2022-2024: 420 - 430

**Transported Volume (mbd)**
- 2022: ~1,000
- 2022-2024: ~2,600

**Organic Investments ISA (US$M)**
- 2022: ~1,100
- 2022-2024: ~2,600

**TESG investment (US$ M)**
- 2022: 1,400
- 2022-2024: ~2,600

**GHG Reduction (from 2020)**
- 2022: 1,600,000 tCO2

**Social investment**
- 2022: COP 1.5 B

**Renewable energies**
- 2022: 400 - 450 MW

**Innovation and Technology (US$ M)**
- 2022: 80
- 2022-2024: >240

**ROACE**
- 2022: >8.5%

**EBITDA Margin**
- 2022: >40%

**Efficiencies (TCOP)**
- 2022: ~4 by 2024

*Organic investments up to US$ M 17,000 and USD M 20,000 including organic and inorganic growth optionality.

OUR INVESTMENT LEVELS INCREASE IN LINE ALONG WITH OUR GROWTH AND DIVERSIFICATION STRATEGY

**Transition Agenda**
US$ M ~ 1,400

- Decarbonization
  - Optimization of energy sources, wind and solar farms, geothermal energy,
- Energy efficiency
- Water management
- Quality of fuels
- Hydrogen

**Investment Plan**
US$ M ~ 17,000 – 20,000

- **2022-2024**
  - **O&G** 82%
  - **Diversification** 18%

- **Investment by Region**
  - **COSTA AFUERA**
  - **BOLIVAR**
  - **ANTIOQUIA**
  - **CUNDINAMARCA**
  - **HUILA**
  - **PUTUMAYO**
  - **OTHERS**
  - **NORTE DE SANTANDER**
  - **SANTANDER**
  - **CASANARE**

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  - **BOLIVAR**
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  - **HUILA**
  - **PUTUMAYO**
  - **OTHERS**

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US$ M

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US$ M ~ 17,000 – 20,000

- **2022-2024**
  - **O&G** 82%
  - **Diversification** 18%

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**Integrity and reliability**
 Isa not included

**Transmission, toll roads, telecom, renewable energies, hydrogen**

**Corporate, commercialization**
OUR CASH GENERATION CAPACITY IS ROBUST AND LEVERAGES OUR INVESTMENT PLAN

Cash Flow (USD M) 2022-2024

Initial balance 2022: 4,374
Operating Cash: 6,988
Capex: 15,719
*Incremental financing: 1,364
Interest payments: 3,728
Other income: 525
2022-2024 Available Cash**: 9,332

Assumptions

<table>
<thead>
<tr>
<th>Year</th>
<th>Brent (US$/BL)</th>
<th>FX (3,800 US$/COP)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2022</td>
<td>63</td>
<td>3,800</td>
</tr>
<tr>
<td>2023</td>
<td>60</td>
<td>3,750</td>
</tr>
<tr>
<td>2024</td>
<td>60</td>
<td>3,750</td>
</tr>
</tbody>
</table>

*CASH SENSITIVITY*

US$ M

+/- 1 US$/BL: -508/508
+/- 100 COP/US$: -237/237
+/- FEPC: 409/-409
+/- 5 MBD Production: -163/163

Brent sensitivity ~ 70 US$/BL by 2022-2024.
Cash available to reduce indebtedness and/or inorganic investments.

COMPETITIVE AND SUSTAINABLE FINANCIAL RETURNS

EBITDA Strengthening
Gradual diversification

ROACE above cost of capital

Gross Debt/EBITDA Ratio in line with investment grade metrics

Shareholders

<table>
<thead>
<tr>
<th>Contributions to society</th>
<th>40 - 60%</th>
</tr>
</thead>
</table>

Employees

| 70% of employees with reskilling* by 2030 |

Local Communities

| 230 thousand non-oil related jobs by 2040 |
| 2 Mm students benefiting from better education |
| 2.4 Mm people with access to public services |

Stakeholders return

| ~13 - 20 COP T |
| Royalties + taxes + dividends per year |

Assumptions: Brent 2022: USD 63/Bl, (2025-2040) 45 - 55 US$/Bl, TRM COP 3,800

*Strengthen competencies and knowledge.
SUMMARY

2040 VISION

Energy that Transforms

Energy security TESG Added Value to society

2022-2024 PLAN

- Profitable growth of traditional business and diversification
- Accelerates decarbonization efforts
- Consolidates synergies with the energy transmission and toll roads business line